

**GREATER MIAMI EXPRESSWAY AGENCY (GMX)
GOVERNING BOARD MEETING SUMMARY MINUTES**

**THURSDAY, AUGUST 14, 2025
9:00 AM**

The Greater Miami Expressway Agency held a public meeting on Thursday, August 14, 2025. The following were present:

Board Members Present:

- Daniel Iglesias, P.E.
- Edward Pidermann, Board Member
- Stanley Rigaud, Board Member
- Richard Blanco, Board Member (Secretary)
- Mariana “Marili” Cancio, Board Member (Treasurer)
- Rodolfo Pages, Board Member (Vice Chair)
- Fatima Perez, Board Member (Chair)

Staff:

- Rafael S. Garcia, Interim Executive Director/CEO
- Claudio Diaferia, Chief Operating Officer
- Sandra Bridgeman, Director of Administration, Budget, Finance & Accounting/CFO
- Maria Luisa Navia Lobo, Board/Executive Secretary

Contracted Legal Counsel:

- Jason Gonzalez, Lawson Huck Gonzalez

CALL TO ORDER

The meeting was called to order at 9:02 a.m. by Chair Perez

PLEDGE OF ALLEGIANCE

Board Member Pages led Members in the Pledge of Allegiance.

ROLL CALL

Board Secretary Navia Lobo called the roll and announced that a quorum of the GMX Board was present.

APPROVAL OF THE AGENDA

Chair Perez asked Member and staff if there are any corrections or additions to the agenda.

Vice Chair Pages moved to table Item B on the Regular Agenda - *GMX Procurement/Contract No. RFQ 25-06 - Environmental Site Assessment Services for Kendall Parkway Segments 1 and 2, GMX Work Program No. 83618-001 (Not to Exceed \$700,000.00) - Approval of the Technical Evaluation Committee’s (TEC) recommendation to select and enter into a Contract with the highest-ranked Proposer, H2O Environmental Services, LLC.*

The rationale was that the Board has not yet fully discussed or examined the Kendall Parkway project in sufficient depth. Vice Chair Pages expressed concern about allocating additional public funds for studies

before the Board develops a position. It was further noted that the two newly appointed Board members were currently absent. The motion included scheduling workshops over the next few months to allow for thorough review and discussion prior to reconsideration. Board member Pidermann seconded the motion. The motion was unanimously approved.

DECLARATION OF VOTING CONFLICTS

No conflicts were declared

Chair Perez reminded the public of the Lobbyist Registration Policy and emphasized the importance of transparency and ethical governance. She noted that all individuals, firms, or entities engaging in lobbying activities with GMX, whether in person, virtually, or in writing, must be properly registered before initiating any lobbying contact. This requirement applies to any communication intended to influence a decision of the Board, management, or staff on matters such as procurement contracts, legislation, or policy. Chair Perez further advised that the full policy, registration requirements, and forms are available on the GMX website.

PUBLIC COMMENT PERIOD

Mr. David Weston- 10411 SW 123 Street, Miami FL - addressed the Board regarding the efforts to improve driver safety through VMS signage on the GMX System.

APPROVAL OF PRIOR MEETING MINUTES

- Board Meeting of June 9, 2025

Board Member Pidermann moved to approve the summary minutes of June 9, 2025, Governing Board Meeting. Board Member Rigaud seconded the motion. The motion was unanimously approved.

CONSENT AGENDA

- A) GMX Work Program No. 83618-001, SR 836 SW Extension / Kendall Parkway
- B) Approval of Resolution No. 25-10 accepting title to real property previously acquired by the Miami-Dade County Expressway Authority for Project 83618.
- C) GMX Work Program No. 83628-000, SR 836 Operational, Capacity and Interchange Improvements
 - Approval of Resolution No. 25-11 accepting title to real property previously acquired by the Miami-Dade County Expressway Authority for Project 83628.
- D) GMX Work Program No. 87404, SR 874 / Killian Parkway Interchange
 - Approval of Resolution No. 25-12 accepting title to real property previously acquired by the Miami-Dade County Expressway Authority for Project No. 87404.

E) Approval of Amended Investment Policy

F) Approval of Amended GMX Resolution No. 0210-2025 – Removal of Restriction of Interim Executive Director’s Eligibility for Permanent Appointment

Mr. Gonzalez, GMX General Counsel, read the Consent agenda items on the record.

Vice Chair Pages moved to approve the Consent Agenda. Board Member Pidermann seconded the motion. The Consent Agenda was unanimously approved.

REGULAR AGENDA

A) GMX Procurement/Contract No. ITB 25-01 - Systemwide Dynamic Message Signs (DMS) Catwalk Replacement, GMX Work Program No. 40060-003 (\$854,953.00)

- Approval of Contract Award to the Lowest Responsible and Responsive Bidder, SICE, Inc.

Mr. Garcia read the item into the record and informed the Members the item is the contract award to the lowest bidder, CSA Inc, in connection with GMX procurement contract number ITB, 2501, for a system wide dynamic message, sign, catwalk replacement. The bid amount is \$854,000 953. He added that GMX issued the Invitation to Bid on May 5, 2025, seeking qualified contractors for the project.

Mr. Diaferia emphasized the importance of the project, explaining that it involves the replacement of the catwalk system used by GMX staff to access and service Dynamic Message Signs (DMS). The existing catwalks were installed over the years and reflect either 2010 or 2015 standards. The new system will bring all catwalks up to the latest safety standards, providing wider platforms, improved worker tie-off capability, and protection to prevent tools or equipment from falling into live traffic. He noted that three bids were received. The lowest bidder confirmed they will complete the work for the bid amount, which is approximately 15% below the engineer’s estimate.

Board Member Pidermann moved to approve the contract award to CSA, Inc. under GMX Procurement Contract No. ITB-2501. Treasurer Cancio seconded the motion. The motion was unanimously approved.

B) GMX Procurement/Contract No. RFQ 25-06 - Environmental Site Assessment Services for Kendall Parkway Segments 1 and 2, GMX Work Program No. 83618-001 (Not to Exceed \$700,000.00)

- Approval of the Technical Evaluation Committee’s (TEC) recommendation to select and enter into a Contract with the highest-ranked Proposer, H2O Environmental Services, LLC.

The Item was tabled

C) GMX Procurement/Contract No. RFP 25-06 - Financial Advisory Services

- Approval of the Technical Evaluation Committee’s (TEC) recommendation to select the highest-ranked Proposer, PFM Financial Advisors, LLC

Mr. Garcia read the item into the record and informed the Members of the Technical Evaluation Committee’s recommendation to select the highest-ranked proposer, PFM Financial Advisors LLC. for financial advisory services under GMX Procurement Contract No. RFP-25-06. He noted that on June 19, 2025, GMX issued the RFP seeking proposals from qualified consultants to provide a range of financial advisory services. The selected firm will be responsible for delivering these services as outlined in the scope of work. He asked Ms. Bridgeman to provide further details regarding the item. Ms. Bridgeman

informed Members that only two proposals were received from the 300 financial advisory services firms contacted, both of which were strong. After the TEC evaluation, PFM Financial Advisors LLC was selected due to their extensive tolling industry experience, connections with CFX and THEA, and ability to provide the resources GMX needs to execute its master plans. The scoring among the three evaluators was very close, but PFM was deemed the best fit for the agency's current requirements.

Vice Chair Pages recommended engaging with PFM Financial Advisors regarding the appropriate fees. It would be beneficial to revisit the matter together, with the goal of arriving at a fair and mutually reasonable rate.

Vice Chair Pages moved to approve the contract award. Treasurer Cancio seconded the motion. The motion was unanimously approved.

INTERIM EXECUTIVE DIRECTOR'S REPORT

Mr. Garcia presented the GMX Operational Update, he reported GMX continues to operate smoothly, with all core functions performing reliably and without interruption. This strong performance directly supports our strategic goal of delivering safe, dependable, and efficient mobility for the communities we serve in South Florida.

The GMX team remains focused on monitoring traffic flow, roadway safety, incident response times, and overall system efficiency. Preventive maintenance is a continuing priority, and technology is being leveraged to monitor roadways in real time, enabling proactive interventions before issues escalate. This consistent operational performance enhances the traveling public's experience while also strengthening the agency's reputation with stakeholders, bond rating agencies, and regional partners.

Looking forward, GMX will continue to use data-driven decision-making to guide operations and improvements, ensuring the system meets current needs and is well-positioned for future demands. In line with our mission, we remain committed to delivering world-class expressway services that enhance mobility, safety, and economic vitality for Greater Miami.

Follow-Up from Prior Meeting

The \$8.2 million reimbursement from Miami-Dade County has been received and deposited. In addition, as the Board is aware, there is \$5 million connected with the sale of excess parcels to the Miami-Dade Aviation Department. That transaction is moving forward, and we will continue to keep you updated as it progresses.

Vacancies

Mr. Garcia introduced Mr. Andres Berisiartu, GMX Chief Engineer. Andres will officially join GMX next week. He currently serves with FDOT District Six under Secretary Iglesias. Andres will report directly to our Chief Operations Officer, Claudio Diaferia.

Additionally, Mr. Garcia informed Members that the MRP scores, which have been a topic of discussion, have significantly improved since he joined as interim. GMX has achieved a score of 93.

Mr. Diaferia reported that the MRP score increased from 83 to 93, reflecting a 10-point improvement and representing one of the highest scores the Agency has achieved in at least the past decade. He congratulated all involved, emphasizing that the accomplishment was the result of a collective team effort. He further noted that the new maintenance manager has implemented significant improvements, and that the introduction of new initiatives and enhanced training programs has produced measurable results. He concluded by informing Members of this progress, noting that it reflects a key metric reported to the Florida Transportation Commission and will be included in the Agency's meeting next week.

Mr. Diaferia provided an update on the Miami Freedom Park project, including the calibration of the traffic model and the upcoming meeting to discuss the pedestrian bridge.

Treasurer Cancio expressed concerns regarding the traffic impacts on SR 836 and the proposed pedestrian bridge, noting that the pedestrian bridge has not previously been presented to the Board for consideration.

Secretary Iglesias informed Members that they are working with the Miami Freedom Park team on a model that accurately reflects existing conditions. Once existing conditions have been calibrated and determined trips generated by the stadium and related development, we will know the impacts and can begin discussing mitigation strategies. This is the next key milestone with MFP and the stakeholder agencies, as it will define what improvements the development team must provide, both in the interim and at full build-out phase.

INFORMATIONAL ITEMS – No Board Action Required

- Procurement Report

Financial Report

Ms. Bridgeman presented the financial report, which was distributed to all members at the meeting.

Mr. Garcia reported that Fitch ratings upgrading GMX to an A- .

[The financial report is filed with the Board Secretary]

Vice Chair Pages emphasized the importance of completing the parcel closings with Miami-Dade Aviation in accordance with traditional closing escrow procedures, noting that the transaction should not proceed unless the \$5 million is secured.

Vice Chair Pages stated, regarding the Kendall Parkway project and in connection with his earlier motion to table Item VIII.B, that the Governing Board needs to take a position on whether to move forward with the project or not. He emphasized that the matter should be addressed sooner rather than continually postponed. He requested that, at the Chair's discretion, a schedule be set within the next couple of months for a workshop on the Kendall Parkway.

Vice Chair Pages informed Members that he asked General Counsel to review the Agency's Land Acquisition Policy to ensure it aligns with State law and properly identifies the beneficial owners of properties acquired.

ANNOUNCEMENTS

Executive Director Search Committee Meeting, August 14, 2025, at 10:00am (following the Governing Board Meeting)

Next Governing Board Meeting: October 9, 2025, at 9:00 am

ADJOURNMENT

The meeting was adjourned at 9:40 am

Summary Minutes are prepared by MariaLuisa Navia Lobo, Board Secretary. Minutes are in summary form. For an electronic video copy of the meeting recording, please visit www.gmx-way.com or contact boardsecretary@gmx-way.com